

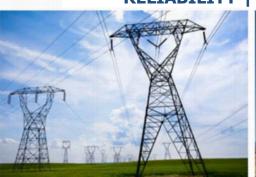
## Challenges in the Energy System

Jim Robb, President and CEO November 7, 2023

RELIABILITY | RESILIENCE | SECURITY



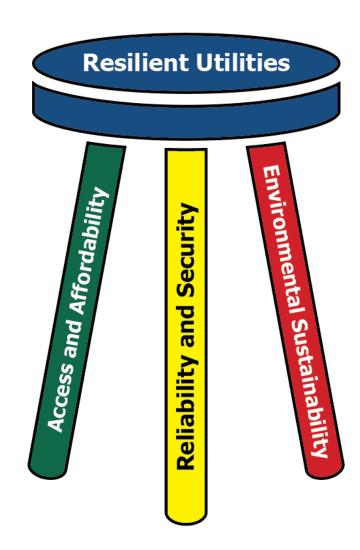








## Policymaker's Tri-Lemma







#### **Hyper Complex Risk Environment**

- Rapidly changing resource mix
  - Retirements of traditional generation
  - Natural gas interdependencies
  - Inverter-Based Resource (IBR) integration
  - DER performance and visibility
- Extreme weather complexities
  - Extreme not infrequent
  - Broader deeper longer
- Energy & Environmental Policy
  - Electrification
  - Emissions
- Rapidly Evolving Threat Landscape
  - S/W vulnerabilities
  - Supply chain
  - Ransomware
  - Physical attacks





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#### **Reliability/Resilience/Security Concerns**

- Fuel assurance/uncertainties
  - Natural gas
  - Renewables
- Loss of key "essential reliability services" with retirements
  - Inertia/frequency response
  - Reactive Power/voltage support
- Appropriate level of investment in infrastructure for hardening & resilience
  - Extreme weather
  - Coordinated Physical attack
- Expanding cyber attack surface
  - Industry Control Systems (ICSs)
  - IBRs/DERs/EV Charging
- Sophistication of recent cyber attacks
  - SolarWinds (one to many)
  - Pipedream, Industroyer malware



### Four Pillars of the Energy Transition

Growing loads and performance expectations as economy is electrified



#### No/Low Carbon Energy Resources

Ensure sufficient amounts of no/low carbon energy to achieve decarbonization goals



#### **Transmission**

Develop adequate transmission to integrate renewables and transmit/distribute energy



## **Balancing Resources**

Maintain a robust fleet of balancing resources needed to serve energy along with integrated renewables



#### **Energy Supply Chain**

Ensure healthy energy supply chains for balancing resources, with sufficient access to stored energy to withstand long-duration, widespread extreme weather events





# **Questions and Answers**

