IECA Fall 2019 Status of Power Market

Direct Energy Business
Paul Super

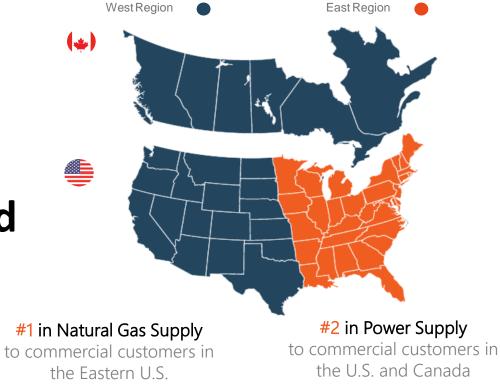


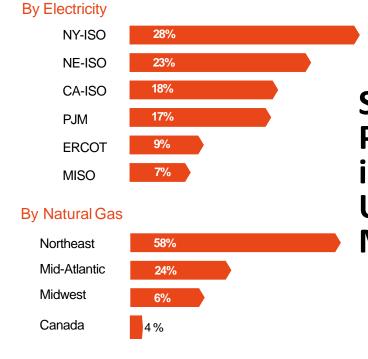
Direct Energy

Direct Energy Business Active Markets

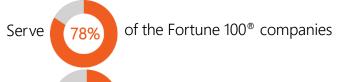
Direct Energy Business Regional Market Share*

Stable Strong Enabled





Significant Presence in all Major US Markets



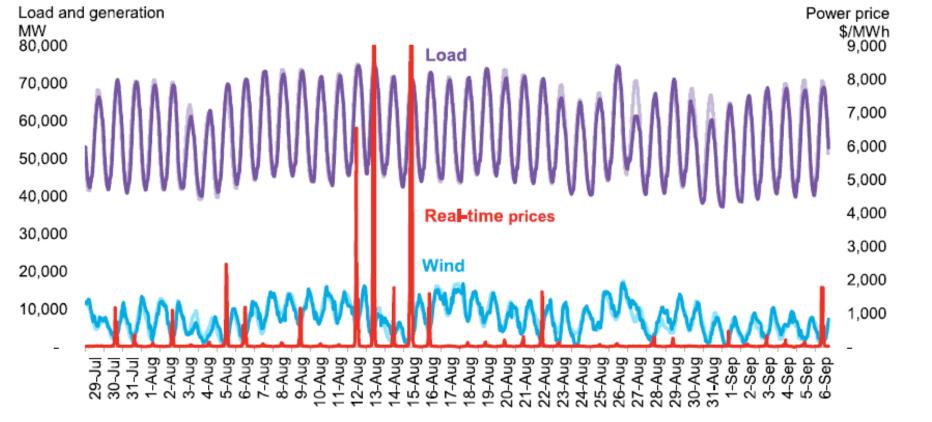
- More than 97 TWh and more than 600 Bcf supplied.
- More than 500 MW of load reduction through Demand Response



Summer In Texas

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Figure 1: Ercot load, wind, prices, end of July to beginning of September 2019



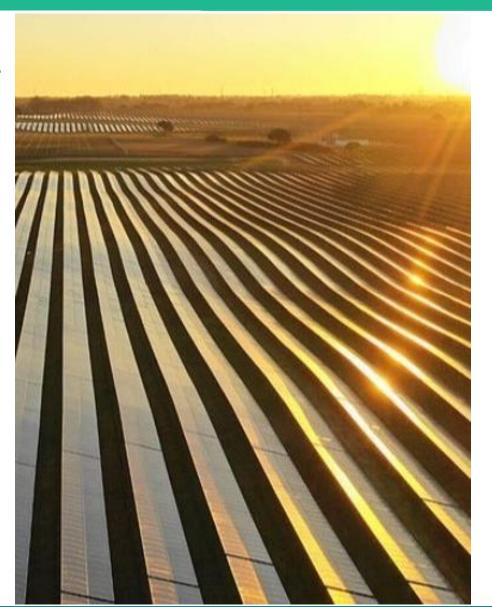
Source: BloombergNEF, Terminal G #BNEF 262 Note: Hub-average prices shown. Day-ahead forecasts shown in lighter shades.



Texas is also hot with renewables!!

North America Business (NAB) has successfully signed its largest solar power purchase agreement with BayWa r.e., a leading global renewables developer through to 2031. The deal is to purchase 90% of the 200 MW ... scheduled to be online in summer 2021.

The project is located near Laredo, Texas will provide a stable source of renewable energy to help Texas customers meet their corporate sustainability obligations and provide a valuable source of energy during peak periods in ERCOT South.



Doosan Customer Profile – Coca Cola



"Coca-Cola is focusing on implementing green innovations and initiatives to reduce our Company's overall environmental footprint at each step of our operations. Use of these fuel cell systems at our Elmsford facility is one way in which we are working to achieve our 2020 environmental goals."



John Lacey Sales Center Manager Coca-Cola Refreshments USA

PROJECT DETAILS

- Two bottling facilities CT, NY
- Two Model 400 kWs sited outdoor at each site
- Grid-connect operation at 100% utilization with net metering (CT)
- Grid-independent power in NY facility
- Heat recovery for bottling process and space heating

BENEFITS

- Overall efficiency 60-65%
- GHG Savings 3420 MT/yr
- Energy services agreement with positive cash flow
- Grid-independent power